

# BMJ Open Costs associated with implementation of a strict policy for controlling spread of highly resistant microorganisms in France

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## ABSTRACT

**Objective:** To assess costs associated with implementation of a strict ‘search and isolate’ strategy for controlling highly drug-resistant organisms (HDRO).

**Design:** Review of data from 2-year prospective surveillance (01/2012 to 12/2013) of HDRO.

**Setting:** Three university hospitals located in northern Paris.

**Methods:** Episodes were defined as single cases or outbreaks of glycopeptide-resistant enterococci (GRE) or carbapenemase-producing Enterobacteriaceae (CPE) colonisation. Costs were related to staff reinforcement, costs of screening cultures, contact precautions and interruption of new admissions. Univariate analysis, along with simple and multiple linear regression analyses, was conducted to determine variables associated with cost of HDRO management.

**Results:** Overall, 41 consecutive episodes were included, 28 single cases and 13 outbreaks. The cost (mean±SD) associated with management of a single case identified within and/or 48 h after admission was €4443±11 552 and €11 445±15 743, respectively ( $p<0.01$ ). In an outbreak, the total cost varied from €14 864 ±17 734 for an episode with one secondary case (€7432±8867 per case) to €136 525 ±151 231 (€12 845±5129 per case) when more than one secondary case occurred. In episodes of single cases, contact precautions and microbiological analyses represented 51% and 30% of overall cost, respectively. In outbreaks, cost related to interruption of new admissions represented 77–94% of total costs, and had the greatest financial impact ( $R^2=0.98$ ,  $p<0.01$ ).

**Conclusions:** In HDRO episodes occurring at three university hospitals, interruption of new admissions constituted the most costly measure in an outbreak situation.

## Strengths and limitations of this study

- Multicentre study to estimate costs of a strict policy for controlling highly drug-resistant organisms (HDRO) spread with data collected prospectively, enabling detailed cost analysis in a large panel of situations.
- Provides a basis for minimising the financial burden of a ‘search and isolate’ strategy. Early identification of patients suspected of being colonised and rapid implementation of contact precautions represented the least expensive scenario.
- The study raises the question of having, or creating, dedicated areas, thus enabling continuity of care together with cost savings.
- The study did not include: loss of revenue due to systematic placement of colonised patients in a single room, costs linked to prolongation of the hospital stay of case patients and time spent by the infection control team in managing episodes.
- Cost estimations were based on local levels of hospital reimbursement.

## INTRODUCTION

Hospitals are increasingly plagued by highly drug-resistant organisms (HDRO) to antimicrobials.<sup>1</sup> These HDRO include carbapenemase-producing Enterobacteriaceae (CPE) and glycopeptide-resistant enterococci (GRE). In France, the prevalence of GRE and carbapenemase-producing *Klebsiella pneumoniae* isolated from blood cultures was 0.8% and 0.5%, respectively,<sup>2</sup> in 2012.

In France, guidelines based on a ‘search and isolate’ strategy have been issued for the control of emerging HDRO.<sup>3</sup> They are based

on two assumptions: (1) most HDRO-positive patients are asymptomatic carriers with high risk of spreading before outbreak identification and (2) standard or contact precautions do not reliably halt HDRO transmission in all circumstances.

Infection control measures are gradually implemented according to risk analysis. In case of immediate enforcement of strict contact precautions (identification of a colonised patient on hospital admission, notably if repatriated or recently hospitalised abroad in the past 12 months), weekly cross-sectional screening of ward patients is recommended, with no additional control measures.<sup>3 4</sup>

In an outbreak situation, that is, with at least one secondary case, measures are upgraded and consist of a strict 'search and isolate' strategy as follows: (1) HDRO-positive patients are cohorted and cared for by dedicated staff; (2) secondary cases are detected via repeated rectal sampling of contact patients, that is, patients cared for by the same nursing staff as the HDRO-positive patient; (3) contact patients are cohorted and cared for by dedicated staff until three weekly screening tests are negative; (4) HDRO-positive and contact patients are discharged home whenever possible; and (5) the ward with the HDRO-positive patients neither transfers patients to other wards or healthcare facilities (HCFs) nor admits new patients until after three negative weekly screening tests of contact patients.

These strict recommendations are difficult to implement and require additional human and material resources. Moreover, interruption of admission to and transfer from the involved ward leads to a decrease in hospital medical service utilisation and therefore a loss of hospital income.<sup>5</sup> Costs associated with each different epidemiological situation and the determinants of these costs are not known. The purpose of this study was to assess costs associated with implementation of national recommendations for controlling HDRO spread in three university hospitals and to identify determinants of these costs.

## PATIENTS AND METHODS

### Setting

This study was performed in a French university health-care group located in northern Paris, the 950-bed Bichat-Claude Bernard Hospital, the 470-bed Beaujon Hospital and the 490-bed Louis-Mourier Hospital, providing primary, tertiary and long-term care with a large panel of surgical and medical specialties. This trust takes part of a public health institution (AP-HP) representing 10% of all public hospital beds in France. These three hospitals are situated in the highly exposed area with a high proportion of patients originating from a foreign country. None of these hospitals has a dedicated ward for housing/regrouping case patients. Case patients were therefore admitted to the ward matching their pathology. In outbreak situations, however, case patients

from different wards could be housed in the ward with the highest case number.

### Design and data collection on resources used

We reviewed data from a 2-year prospective surveillance of HDRO occurrence (01/2012–12/2013). We defined an episode as consisting of new identification of HDRO in a clinical or screening sample, unrelated to previous situations. An outbreak was defined as at least two CPE cases (ie, one index case and at least one secondary case among the contact patients) occurring in a given hospital, with a clear epidemiological link (stay during the same period of time in the same unit) and involving an indistinguishable CPE strain based on the species, antibiotic susceptibility and resistance gene. We distinguished four types of episodes involving CPE or GRE strains, from simple situations with low epidemic risk to complex situations with confirmed outbreaks: (1) a single case suspected within 48 h after hospital admission; (2) a single case suspected more than 48 h after hospital admission; (3) an outbreak with only one secondary case; and (4) an outbreak with more than one secondary case.

For each episode, data were prospectively collected, including characteristics of the epidemic (type of HDRO and resistance mechanism, type of ward, dates of admission and discharge of case patients, date of positive results and implementation of contact precautions, number of contact patients); human resources (nursing staff reinforcement allocated to a ward during an episode, either for cohorting colonised patients, ie, placing the patient in a dedicated location on the ward with dedicated healthcare workers (HCWs), or for decreasing the workload of the unit by globally increasing the nurse-to-patient ratio); material for the three weekly screening protocol and patient care; and duration of interruption of new admissions.

### Cost analysis

Costs were considered from a hospital perspective. For human resources, staff reinforcement was calculated on the basis of the number of supplementary hours put in by nurses and nursing assistants on the basis of their hourly salary (table 1). The cost calculation was performed until the date of analysis, 9 months after the end of the last episode. Costs associated with readmission of contact patients after this date were not considered.

For the laboratory sector, methods for detecting CPE and GRE in screening samples have been described elsewhere.<sup>8 9</sup> Unit costs for resources used to screen were computed on the basis of use of the following resources: selective chromogenic plates or PCR-based method, identification tests and susceptibility tests, depending on the above-described situations. Personnel costs for laboratory tests were calculated on the basis of the hourly salary of a senior staff member and the estimated time required for each step. Unit cost of PCR screening included acquisition of the GeneXpert machine

**Table 1** Methods of cost analyses

Type	Variables collected	Value
Loss of income	Number of hospital bed-days lost	
	Mean cost billed per hospital-day per specialty	
	Medical units	€335 to €601
	Surgical units	€306 to €940
Staff reinforcement	ICU	€609 to €2078
	Cost of 1 h of a nursing assistant	€24.6
Cost of micro-analysis <sup>5</sup>	Cost of 1 h of a nurse	€30.5
	Negative culture for GRE	€13.9
	Cepheid Xpert <i>vanA/vanB</i>	€37.3
	Negative culture for CPE	€7
	Negative culture for CPE, + for ESBLPE	€21
	Positive culture for CPE	€115
	Positive culture for GRE strain	€117.8
Cost of contact precautions <sup>6</sup>	Cumulative number of hospital-days, HDRO patients	€0.05/pair
	Cost of gloves	€0.3 each
	Cost of gowns	€0.26
	Cost of nursing contact (1 min) <i>Papia et al</i> <sup>7</sup>	€30
	Number of patient contacts per day	€18.5
	Cost per HDRO patient per day	

CPE, carbapenemase-producing Enterobacteriaceae; ESBLPE, extended spectrum  $\beta$ -lactamase; GRE, glycopeptide-resistant enterococci; HDRO, highly drug-resistant organism; ICU, intensive care unit.

(Cepheid, Sunnyvale, California, USA) and Xpert *vanA/vanB* test cartridges and performing cultures for GRE on a *vanA/vanB*-positive sample or samples without PCR results (invalid tests).<sup>5</sup> Cost of contact precautions included that of gloves and gowns used for case patients, assuming an average of 30 patient contacts per day of isolation and nursing costs for additional time to donning and discarding gloves and gown (1 min).<sup>6</sup>

Finally, to estimate the decrease in hospital service use, we first computed the difference between admission capacity, assuming 100% bed occupancy, and the number of patients admitted when an HDRO-positive patient was identified in the ward. Next, we estimated costs attributable to decreased occupancy, by multiplying the number of missed patient-days by the mean cost of a hospital-day, depending on the type of pathology and the ward. According to the French reimbursement system, the mean cost per hospital-day was the total cost related to hospital stay in the previous year in the affected ward divided by the number of patient-days.<sup>10</sup> Total cost related to missed hospital-days in a ward was estimated using the French diagnosis-related group system according to which patients are classified into statistically and clinically homogeneous groups on the basis of their clinical and demographic data.

### Statistical analysis

Categorical independent variables were described using proportions and continuous variables via medians and 25th-75th centiles. For costs, means with SD were used to take into account outliers and data dispersion. Univariate comparisons used a Wilcoxon rank or  $\chi^2$  test as required. Statistics on categorical variables were based

on two-way analysis of variance (ANOVA). After univariate analysis, simple and multiple linear regression analyses were carried out, with overall cost as the dependent variable, to determine those costs most strongly associated with the overall financial burden. The overall percentage of explained variance of the model was described by the adjusted  $R^2$  of observed costs. Predictive values of models built were tested using the method of 'Leave One Out Cross-Validation' (jack-knife).<sup>11</sup> This method assesses the predicted costs in one episode based on the model built with all other episodes. We analysed observed versus predicted costs for all episodes, and specifically for outbreaks, by giving the mean and median predictive error per episode and the mean relative predictive error. Statistical analyses were done with R software, V.2.15.2.

### Ethics committee approval

Owing to the observational and blinded nature of the study, the institutional review board of the Bichat-Claude Bernard Hospital waived the requirement for informed consent. According to this statement, written consents of patients were not collected. Patient information was de-identified by attributing a number.

## RESULTS

### Characteristics of HDRO episodes

Overall, we observed 41 HDRO episodes (34 at Bichat-Claude Bernard, 6 at Beaujon and 1 at Louis-Mourier Hospital), with a total of 113 colonised or infected patients (table 2).

We observed 24 episodes in 2012 and 17 in 2013. Index cases were colonised with GRE in 20 (49%)

**Table 2** Characteristics of episodes with highly resistant organisms according to type of episode

Description of episode characteristics	Total N=41	A single case (suspicion ≤48 h after admission) N=14	A single case (suspicion >48 h after admission) N=14	Episode with 1 secondary case N=6	Episode with > 1 secondary case N=7
Number of episodes per hospital, n (%)					
Bichat-Claude Bernard	34 (83)	10 (71)	13 (93)	6 (100)	5 (70)
Beaujon	6 (15)	4 (29)	1 (7)	0	1 (15)
Louis-Mourier	1 (3)	0	0	0	1 (15)
Year, n (%)					
2012	24 (58)	6 (43)	8 (57)	6 (100)	4 (57)
2013	17 (42)	8 (57)	6 (43)	0	3 (43)
Type of HDRO, n (%)					
GRE	20 (49)	3 (21)	6 (43)	5 (83)	6 (86)
CPE	19 (46)	10 (71)	8 (57)	1 (17)	0
GRE + CPE	2 (5)	1 (8)	0	0	1 (14)
Type of ward at identification, n (%)					
ICU	7 (17)	4 (29)	2 (14)	1 (17)	0
Medical	23 (56)	8 (57)	6 (43)	3 (50)	6 (86)
Surgical	10 (24)	2 (14)	6 (43)	2 (33)	0
Rehabilitation	1 (3)	0	0	0	1 (14)
Time from admission to suspicion (screening), days, median (IQR)	4 (1–26)	0 (0–1)	12.5 (5–33)	14 (4–26)	42 (3–75)
Time from admission to HDRO+ result, days, median (IQR)	6 (3–26)	0.5 (0–3)	12.5 (5–33)	14 (7–26)	42 (6–75)
Number of contact patients, median (IQR); minimum–maximum	32 (13–65)	5 (0–21); 0–65	34 (19–76); 0–260	48.5 (32–53); 19–262	66 (53–152); 48–237
Number of secondary cases, median (IQR); minimum–maximum	–	0	0	1	3 (2–22); 2–29
Suspension of admissions, days median (IQR); minimum–maximum	0 (0–3)	0 (0–0); 0–10	1 (0–3); 0–7	3 (0–3); 0–7	8 (6–12); 0–62

CPE, carbapenemase-producing Enterobacteriaceae; GRE, glycopeptide-resistant enterococci; HDRO, highly drug-resistant organism; ICU, intensive care unit.

episodes, CPE in 19 (46%) episodes and with both HDRO in 2 (5%) episodes. HDRO were cultured from clinical samples in 13 (12%) patients, 9 with GRE and 4 with CPE ( $p=0.85$ ). Among the 41 episodes, 14 (34%) were single cases suspected within 48 h after admission; 14 (34%) were single cases suspected more than 48 h after admission; 6 (15%) were with one secondary case; and 7 (17%) were outbreaks with more than one secondary case. Patients colonised or infected with GRE were single cases in 10/22 cases and generated 12 outbreaks (among which one carried both GRE and CPE). These outbreaks resulted in a median of one secondary case (IQR 0–2; range 0–29). Episodes with CPE were single cases in 18/19 situations and with one secondary case in the remaining episode. The difference in the number of secondary cases was significant between GRE and CPE ( $p<0.01$ ). The affected wards included medical (23 episodes), surgical (10 episodes), intensive care (7 episodes) and rehabilitation (one episode) wards.

The median time from hospital admission to suspicion of a first case was 4 days (IQR 1–26). It was 1 (0–8) and 14 days (3–42) for CPE and GRE, respectively ( $p=0.01$ ). This duration was significantly longer in outbreak situations, 21 (4–62) vs 2 (0–12.5) days in single cases

( $p<0.01$ ). In eight episodes, the suspected patient was placed in a contact precaution state on hospital admission, the risk of cross transmission was considered low and contact patients were not followed. For the 33 other episodes, the median number of contact patients was 32 (IQR 13–65). The number of contact patients was higher for GRE than for CPE episodes, 52 (15–76) and 24 (0–37), respectively, ( $p=0.06$ ).

The median duration of episodes was 3 days (IQR 0–10). Interruption of new admissions was decided for 20 episodes. The median duration of interruption in outbreak situations ( $\geq 1$  secondary case) was 4.5 days (IQR 1.5–8, range 0–62). This median duration of interruption was significantly higher if case patients were suspected and isolated more than 48 h after admission (2 days) than for suspected patients identified at hospital admission (1 day) ( $p=0.02$ ) and for outbreaks with only one secondary case (3 days) as compared to outbreaks with more than one secondary case (16 days) ( $p=0.02$ ).

### Costs associated with HDRO episodes

Concerning human resources, the nursing staff was reinforced in 16 episodes, among which 10 (62%) were outbreak episodes. Nursing assistants represented the main

reinforced staff category, with a mean of 61 supplementary hours per episode (range 0–1603). Nurses were requested in 15 episodes, with a mean number of 38 supplementary hours. The mean cost associated with staff reinforcement was €2686 (SD €8861), varying from €0 to €55 081 (table 3).

For laboratory resources, the median number of screening samples performed per episode was 69 (IQR 27–119), with 110 (IQR 66–152) in GRE episodes and 46 (IQR 13–74) in CPE episodes. Mean costs of microbiological analysis were €2050 (SD €3428) and €3423 (SD €4479) for GRE episodes and €742 (SD €872) for CPE episodes ( $p<0.01$ ).

The median duration of contact precautions for HDRO-colonised patients was 33 (IQR 17–65) days. The mean cost of protective equipment used for contact isolation was €931 (SD €1022).

In wards affected by an episode of HDRO, the duration of interruption of admissions ranged from 0 to 694 patient bed-days according to the episode, with a mean varying from 7 patient bed-days for episodes with a single case identified at admission to 241 patient bed-days in case of outbreak with more than one secondary case. The mean cost associated with interruption of admissions was estimated at €25 242 (SD €67 297), varying from €0 to €348 468 for the largest outbreak. In single HDRO cases, the mean cost associated with interruption of admissions for the episode was significantly higher when the case patient was suspected >48 h after admission (€9666) than when it was suspected <48 h (€2493,  $p<0.01$ ). In the 13 outbreaks, the mean cost associated with interruption of admissions for the episode was €66 516 (SD €109 557), varying from €0 in three situations with one secondary case to €348 468 with 29 secondary cases. The mean cost associated with interruption of admissions was €44 020 for GRE episodes and €6834 for CPE episodes ( $p=0.18$ ).

The overall mean cost of infection control measures was €4443 in a single case identified within 48 h after admission. Mean costs were higher if a single case was identified more than 48 h after the admission, at €11 445 ( $p<0.01$ ). In an outbreak situation, the mean cost varied from €14 864 (SD €17 734) for an episode with one secondary case to €136 525 (SD €151 231) for outbreaks with at least two secondary cases. The mean cost per case was €7432 (SD €8867) in episodes with one secondary case and €12 845 (SD €5129) in other outbreak episodes ( $p<0.01$ ).

### Analysis by category of cost

Overall, the cost associated with interruption of admissions represented the most expensive category, with an average of 38% (range 0–97%) of total cost per episode, followed by microbiology testing 29% (0–100%), contact precautions 27% and staff reinforcement 6% per episode (figure 1). When outbreaks had one secondary case, cost associated with interruption of admissions represented 53% of total cost per episode; this

proportion increased to 74% when outbreaks had more than one secondary case. In episodes with a single case suspected within the first 48 h of admission, contact precautions and microbiological analyses represented 53% and 34% of average overall cost per episode, respectively. When we aggregated costs for all episodes, the interruption of activity represented 81.7% of the overall cost, followed by human resources 8.7%, microbiology 6.6% and contact precautions 3%.

Linear regression analysis was performed to assess cost determinants using data from the 41 episodes. Individually, cost associated with interruption of admissions was the highest item affecting the cost of infection control strategies ( $R^2=0.98$ ,  $p<0.01$ ), followed by microbiological analyses ( $R^2=0.76$ ,  $p<0.01$ ), staff reinforcement ( $R^2=0.59$ ,  $p<0.01$ ) and contact precautions ( $R^2=0.25$ ,  $p<0.01$ ). The linear model, including the duration of interruption of new admissions as an independent variable, predicted the overall cost of episodes, with a median error of €3394 (IQR €704–€15 942), or 62% of median overall cost. When restricting analysis to the seven outbreak episodes with at least two secondary cases, the same model more accurately predicted overall cost, with a median error of €19 038 (IQR €16 056–€69 486), or 27% of the median overall cost per episode. We used single and multiple linear regression to predict overall cost, using all potential explicative variables, individually or combined. None of the models built accurately fit the data.

### DISCUSSION

This study was performed to assess the financial burden of implementation of a strict national policy to control the spread of HDRO. The mean cost per episode was measured at €4443 per episode for single cases isolated at admission to €136 525 for outbreaks with at least two secondary cases. The mean cost per case varied from €4443 for a single case to €12 845 in outbreak situations. Interruption of admissions was the most costly measure in an outbreak situation.

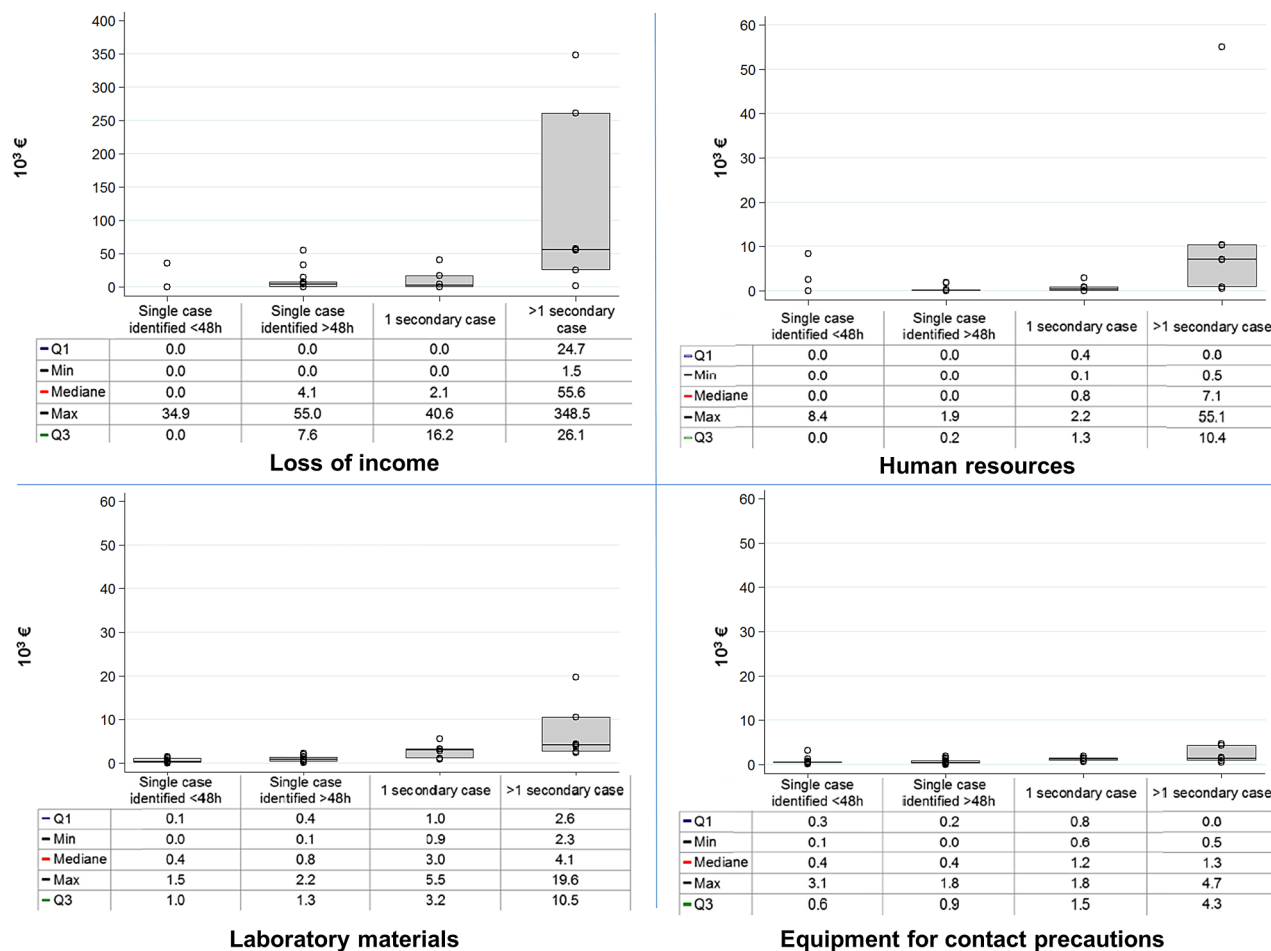
To the best of our knowledge, this is the first multicentre study to estimate costs of a strict policy for controlling HDRO spread. Data were collected prospectively, enabling detailed cost analysis in a large panel of situations. Previous studies mainly focused on GRE, and primarily assessed costs related to an outbreak situation,<sup>12–14</sup> infection, prolonged length of stay<sup>15–17</sup> or implementation of surveillance.<sup>18–21</sup> Studies focusing on cost associated with outbreak situations measured the overall financial burden, varying from €4161 to €40 131 per case.<sup>12–14 21</sup> Methods used were variable, with approximate measures and occasional missed critical cost categories.

Antibiotic resistance has become a worldwide concern, and a recent WHO report warned of a ‘post-antibiotic era’. Strict French national strategy appeared to be effective in controlling the spread of HDRO, as illustrated by European Antimicrobial Resistance

**Table 3** Resources used in, and costs associated with, episodes of highly resistant organisms per type of episodes

	Total N=41		One single case (suspicion ≤48 h after admission) N=14		One single case (suspicion >48 h after admission) N=14		Episode with 1 secondary case N=6		Episode with >1 secondary case N=7	
	Median (IQR)	Minimum– maximum	Average (SD)	Minimum– maximum	Average (SD)	Minimum– maximum	Average (SD)	Minimum– maximum	Average (SD)	Minimum– maximum
Loss of income, €1000s	25.2 (67.3)	0–348.5	2.5 (9.3)	0–34.9	9.6 (15.7)	0–54.9	10.2 (16.2)	0–40.6	115 (134)	1.5–348
Loss hospital bed-days	35 (88.7)	0–520	7.4 (27.8)	0–104	13.6 (23.2)	0–90	19.2 (28.3)	0–67	165 (182)	5–520
Staff reinforcement, €1000s	2.7 (8.8)	0–55.1	0.77 (2.3)	0–8.4	0.3 (0.6)	0–1.9	0.7 (1.1)	0–2.9	12.9 (18.9)	0.45–55.1
Hours of assistant nurses	61.4 (252.7)	0–1603	15.7 (58.7)	0–219.5	4.4 (11.4)	0–42	9.3 (11.9)	0–30	311 (574)	0–1603
Hours of nurses	38.5 (93.5)	0–512	12.8 (32.7)	0–98	5.9 (14.2)	0–48	16,1 (27.6)	0–71	174 (169)	7.5–512
Cost of microbiological analysis, €1000s	2.0 (3.4)	0–19.6	0.53 (0.49)	0–1.5	0.9 (0.64)	0.13–2.2	2.7 (1.7)	0.87–5.5	6.7 (6.3)	2.3–19.6
For GRE strains, number of										
Negative culture	59.9 (101.6)	0–426	39.7 (33.7)	0–75	65 (52)	10–150	104 (95.7)	17–263	198 (156)	76–426
Cepheid Xpert <i>vanA/vanB</i>	18.4 (45.4)	0–279	0.8 (2.9)	0–11	4.1 (8.8)	0–29	32.7 (21.9)	0–62	70.4 (92.8)	20–279
Positive culture	2.2 (6.2)	0–29	0.2 (0.5)	0–1	0.6 (0.5)	0–1	2 (0)	2–2	10.7 (12.2)	2–29
For CPE strains, number of:										
Negative culture	20.5 (35.5)	0–137	27 (44)	0–137	49 (35)	0–112	70	70–70	102	102–102
Negative culture, + for ESBLPE	4.6 (10.3)	0–61	15.5 (19.1)	1–61	7.7 (4.2)	4–17	5	5–5	–	–
Positive culture	0.12 (0.39)	0–2	0.1 (0.3)	0–1	0.2 (0.4)	0–1	2	2–2	0	0–0
Cost of contact isolation, €1000s	0.93 (1.0)	0–4.7	0.63 (0.74)	0.1–3.1	0.58 (0.57)	0–1.8	1.18 (0.44)	0.61–1.79	1.99 (1.74)	0.49–4.69
Cumulative LOS of HDRO patients	49.4 (55.7)	0–254	34.3 (40.3)	7–166	31.8 (30.7)	0–98	64 (23.9)	33–97	111.5 (102.7)	27–254
Overall cost, €1000s	30.9 (77.2)	0.3–370.7	4.44 (11.5)	0.3–44.3	11.4 (15.7)	0.6–57.2	14.8 (17.7)	1.4–45.9	136.5 (151.2)	16.7–370.7
Cost per case, €1000s	8.7 (12.2)	0.3–57.2	4.44 (11.5)	0.3–44.3	11.4 (15.7)	0.6–57.2	7.4 (8.8)	0.7–22.9	12.8 (5.1)	4.1–12.3

CPE, carbapenemase-producing Enterobacteriaceae; ESBLPE, extended spectrum β-lactamase; GRE, glycopeptide-resistant enterococci; HDRO, highly drug-resistant organism; LOS, length of stay.



**Figure 1** Cost distribution per category of resource and type of episode. Min, minimum; max, maximum.

Surveillance System data and results from large hospital networks.<sup>2 22-24</sup> These guidelines exclude multidrug resistance organisms requiring basic contact precautions by the fact that they have become endemic (methicillin-resistant *Staphylococcus aureus*) or pandemic (extended spectrum  $\beta$ -lactamase-producing Enterobacteriaceae), making the search and destroy strategy useless. In emerging situations, we can assume that applying a search and isolated strategy for the control of these organisms would lead to comparable costs. Despite a small proportion of HDRO-positive clinical samples and the fact that very few were infected, this control strategy may be justified by the high colonised-to-infected ratio, with possible spread from unidentified colonised patients. However, these recommendations are costly, difficult to implement on a practical basis and require human/laboratory resources and occasional need for interruption of admissions. This study provides a basis for minimising the financial burden of a ‘search and isolate’ strategy.

In our study, early identification of patients suspected of being colonised and rapid implementation of contact precautions represented the least expensive scenario. In this context, ward activity was usually maintained, with costs mainly due to staff reinforcement and laboratory techniques. In situations with delayed identification,

suspension of admissions was often decided pending results of screening of contact patients. Along this line, guidelines were issued in order to promptly identify, screen and implement strict contact precautions for patients recently hospitalised in a foreign country.<sup>3 25</sup>

In outbreak situations, suspension of admissions was the most expensive measure, with mean costs of every secondary case estimated at €12 845, whereas costs due to human resources were lower. This study raises the question of having, or creating, dedicated areas, thus enabling continuity of care together with cost savings. A literature review did not find any study that performed cost-effectiveness/benefit or savings analysis of strict measures for controlling HDRO spread in outbreak situations. This underlines the need for further studies on cost-effectiveness of different strategies to control HDRO dissemination and optimise both the financial and medical burden of recommendations.

Our study had limitations. First, we did not include potential loss of revenue due to systematic placement of colonised patients in a single room. Like other French HCF, the three hospitals possess a high rate of single rooms for patient isolation or privacy.<sup>26</sup> Hence, we assumed that a single room was standard in the affected unit. Second, costs were estimated on the basis of local

levels of hospital reimbursement. Costs of suspension of admissions would be much higher in hospitals with higher daily costs. However, a quick review shows that costs per bed-days are very similar to those found in the literature.<sup>27–30</sup> Moreover, the presentation with a proportion of the overall cost by category allows a clear interpretation. Third, we did not consider costs linked to prolongation of the hospital stay of case patients. We had previously estimated the average prolongation at 23 days, representing €6981 to €47 800 per case.<sup>31</sup> In this study, it was not possible to precisely determine the prolongation of hospital stay, which would have been based on a subjective ward physician estimate. Fourth, we did not measure time spent by the infection control team in managing episodes. Fifth, the setting of this study (three hospitals in one country) imposes the caution regarding the generalisability of crude costs. However, distributions of expenses should remain approximately the same whatever the hospital and the country. Sixth, the loss of activity was estimated on the basis of a 100% bed occupancy. This assumption appears to be contestable, but the proportion of free bed-days was so small that we considered them as negligible. Finally, no statistical model built fit the data, mainly because of the heterogeneity of situations and control measures. Specifically, loss of income varied from €0 to €54 976 for episodes with single cases and represented the most heterogeneous variable, directly linked to the context and risk assessment and control measures decided/set by the infection control team.

In conclusion, cost analysis of a large number of episodes showed that suspension of admission was the most costly measure in an outbreak situation. Further studies are needed to assess the cost-effectiveness of cohorting to control HDRO spread. Early identification and implementation of contact precautions may lead to major cost savings in the context of a strict HDRO policy.

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