To cite: Shalhoub J,

Marshall DC, Ippolito K.

based assessments: a

thematic analysis of

013417

013417).

Perspectives on procedure-

semistructured interviews

with 10 UK surgical trainees.

BMJ Open 2017;7:e013417.

doi:10.1136/bmjopen-2016-

Prepublication history and

available. To view please visit

the journal (http://dx.doj.org/

10.1136/bmjopen-2016-

Received 12 July 2016

¹Faculty of Medicine,

London, London, UK

Department of Surgery & Cancer, Imperial College

²School of Medicine, Imperial

College London, London, UK

³Educational Development

Development, Imperial College London, London, UK

Correspondence to

Joseph Shalhoub; j.shalhoub@imperial.ac.uk

Unit, School of Professional

Revised 3 February 2017

Accepted 6 February 2017

CrossMark

additional material is

BMJ Open Perspectives on procedure-based assessments: a thematic analysis of semistructured interviews with 10 UK surgical trainees

Joseph Shalhoub,¹ Dominic C Marshall,² Kate Ippolito³

ABSTRACT

Objectives: The introduction of competency-based training has necessitated development and implementation of accompanying mechanisms for assessment. Procedure-based assessments (PBAs) are an example of workplace-based assessments that are used to examine focal competencies in the workplace. The primary objective was to understand surgical trainees' perspective on the value of PBA.

Design: Semistructured interviews with 10 surgical trainees individually interviewed to explore their views. Interviews were audio-recorded and transcribed; following this, they were open and axial coded. Thematic analysis was then performed.

Results: Semistructured interviews yielded several topical and recurring themes. In trainees' experience, the use of PBAs as a summative tool limits their educational value. Trainees reported a lack of support from seniors and variation in the usefulness of the tool based on stage of training. Concerns related to the validity of PBAs for evaluating trainees' performance with reports of 'gaming' the system and trainees completing their own assessments. Trainees did identify the significant value of PBAs when used correctly. Benefits included the identification of additional learning opportunities, standardisation of progress.

Conclusions: The UK surgical trainees interviewed identified both limitations and benefits to PBAs; however, we would argue based on their responses and our experience that their use as a summative tool limits their formative use as an educational opportunity. PBAs should either be used exclusively to support learning or solely as a summative tool; if so, further work is needed to audit, validate and standardise them for this purpose.

INTRODUCTION

Surgical training has evolved over many years as the result of changing circumstances and expectations in healthcare, and in order to meet a number of political, economic,

Strengths and limitations of this study

- This study employed semistructured interviews; this has a number of advantages over a survey approach, such as avoiding superficial responses and offering the flexibility to follow-up on and seek detail and clarification on key points.
- There was a single interviewer (JS) for all of the semistructured interviews who has an understanding of the subject and the study.
- The study is limited by a single data collection method, namely transcribed and coded semistructured interviews.
- Selection bias may exist as a result of the four procedure-based assessments that the trainee brought with them to the semistructured interview.
- A further potential source of bias may result from sample selection; however, this study makes no claims on the basis of representativeness or generalisability of the data across trainees, but rather aims to offer in-depth insight into trainees' views. The authors' hold the view that with interpretive qualitative research '(r)esearchers should not strive to be objective and look for ways to reduce bias. Rather, they need to face head on the subjective nature of their role'.

sociological, technological, legal and environmental challenges.^{1–4} The introduction of competency-based training has necessitated the development and implementation of accompanying mechanisms for the assessment and 'sign off' of attainment (or not) of the prescribed competencies. Among the mechanisms introduced were those that examined focal competencies in the workplace; workplace-based assessments (WBAs). WBAs are used in several healthcare systems including the UK, the USA, Canada, New Zealand and Australia.⁵ The tools currently in use for this purpose include case-based discussion, procedure-based assessment (PBA), mini-clinical evaluation exercise (mini-CEX), direct observation of procedural skill and the

BMJ



mini-peer assessment tool. PBAs involve a direct observation of an index procedure or operation with comments given on important steps, tasks or skills at the preoperative, intraoperative and postoperative stages of the procedure, considered to be essential for its safe and successful completion. PBAs were selected as the WBA to investigate as, owing to their nature and the procedures they assess, they hold a degree of inherent face validity for trainees and their assessors. It was hoped that surgical trainees would, therefore, be able to relate back to the operations which formed the basis of their assessments and to describe and discuss with clarity, illustrating their opinions with vivid examples.

It has been argued that WBAs have been implemented in surgical training for summative purposes with limited evidence to support their use.⁶ There is a large body of theoretical and practice-based evidence to support the educational value of the key components of WBAs, namely authentic assessment,⁷ continuous feedback^{8–10} and self-reflection on practice,^{11–12} but little to convince surgeons of the actual impact of WBAs in their context. The widespread implementation of these tools prior to the existence of satisfactory evidence of their validity is unhelpful, particularly considering their growing influence on career progression.

The uptake of WBAs in the UK, as measured by the number of validated WBAs per trainee, has increased steadily since their introduction in 2007. This accompanied the establishment of competency-based training as part of the 'Modernising Medical Careers' postgraduate medical training initiative.¹³ This growth in use may be due to increasingly positive attitudes regarding the educational value of WBAs. However, it has been postulated that it is largely as a result of WBAs becoming compulsory as an assessment of learning, to make a summative judgement that informs progression decisions, as opposed to a developmental, formative assessment for learning. Furthermore, targets have been set with regard to numbers of WBAs required per year of surgical training by the UK Joint Committee on Surgical Training (JCST). There are stipulations with regard to numbers of PBAs to be completed and also the performance levels to be achieved (as well as the number of PBAs to evidence this performance level). This specific use of PBAs is based on research by Marriot et al;¹⁴ however, the effectiveness of PBAs when used for a summative purpose extends beyond the scope of this evidence base. An example pro forma PBA has been included as online supplementary figure S1.

In the light of this growing usage, this study aims to contribute to the evidence base for the value of WBAs by adding insight into UK trainees' perspectives to previous work that has largely focused on quantitative outcomes and the views of trainers. By exploring the opinions of trainees on their PBA experiences, we hope to clearly highlight the existing educationally effective practice and the challenges currently faced so that this evidence can inform the future development of PBAs.

METHODS Interview questionnaire development

An iterative process was undertaken to develop the schedule of questions for the semistructured interviews, with the aim of compiling a series of relevant, open questions relating to the key topics: questions brainstormed; grouped under headings according to the points that they addressed; groups on which to focus selected; de-duplication; questions refined; time check; refined further; trial-run pilot semistructured interview with a colleague; refined further and the final set of questions selected.

Participant selection and recruitment

Inclusion criteria were: (1) UK surgical trainees; (2) who gave written informed consent to participate; and registered with and have been using the (3) Intercollegiate Surgical Curriculum Programme (ISCP) for >1 year, hence have developed formal experience of WBAs in postgraduate surgical training. Surgical trainees who have assessed the interviewer (JS) and surgical trainees who have been assessed by the interviewer were excluded from the study. Recruitment for this study was by email sent to members of the UK Association of Surgeons in Training. A purposeful sample of 10 trainees with experience of using PBAs was selected, on the basis that they would provide rich information and useful insight into this aspect of training.¹⁵ The aim was not to achieve theoretical saturation but to gain in-depth insight into 10 trainees' unique experiences to better understand how trainees perceive and make sense of the PBAs they are required to complete.¹⁶

Data collection

A qualitative research methodology was employed to address the research question. Semistructured interviews were completed by JS with the aim of establishing surgical trainees' views in relation to PBAs and their use. The semistructured interviews were guided by the interview schedule (figure 1) and limited to a 1-hour duration during which follow-up questions were permitted. Interviews were digitally audio-recorded and transcribed. Trainees were requested to bring two PBAs, which they felt had helped them to develop their practice, and two PBAs, which they felt did not. These acted as 'stimulus materials' for the interview.

Data analysis

The data were analysed using open and axial coding, a well-recognised qualitative approach.¹⁷ ¹⁸ Codes were assigned to units of meaning (ie, portions of text of varying size such as words, sentences and phrases) in the transcripts. Open coding (fracturing of the data and grouping/categorising) was performed, followed by axial coding (rearranging the data in new ways).¹⁷ ¹⁸ This coding was completed manually by JS and reviewed by DCM and KI. Multiple themes were identified in the transcripts and these were grouped under broader

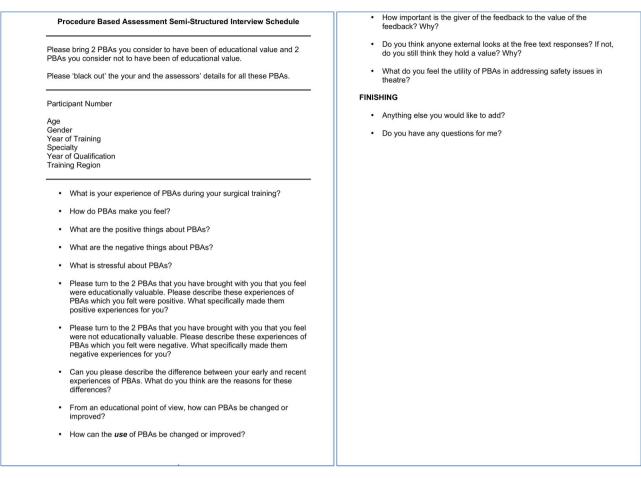


Figure 1 PBA semistructured interview schedule. PBA, procedure-based assessment.

themes for discussion.¹⁷ We report our findings following the recommendations outlined in the Consolidated Criteria for Reporting Qualitative Research (COREQ);¹⁹ a completed checklist is supplied in online supplementary table S1.

RESULTS AND DISCUSSION

Ten surgical trainees took part in the semistructured interview process between February and April 2014 totalling more than 374 min; characteristics of the surgical trainees are summarised in table 1.

Systematic analysis of the thematically coded interview transcripts enabled identification of 68 themes, which were further categorised under 5 major themes (see online supplementary table S2):

- ▶ Use of PBAs to derive educational value,
- ► Use of PBAs for assessment,
- Trainer dependent,
- ▶ Strengths and benefits of PBAs,
- Limitations and areas for improvement.

Use of PBAs to derive educational value

One of the proposed educational values of PBAs as WBA tools is their ability to identify the trainee in

difficulty;²⁰ however, this was not necessarily the experience of trainees in this study:

I am sure that certainly in my last placement there were times where I was a failing trainee in the sense that I didn't feel that I was getting the hang of a particular operation or I was frustrated in my training but PBA didn't rescue me.

ST3 general surgery

This interviewee felt that PBAs are not being used in the manner in which they were designed and intended. In order for PBAs to be effective: (1) the trainer would have to observe this trainee undertaking the procedure; (2) the trainer would have to give feedback on the procedure; (3) this feedback would be specific and detailed; (4) the feedback would be formative, addressing this trainee's shortcomings in relation to the 'particular operation' and offer targeted direction to overcome any technical or non-technical deficiencies the trainee may feel that they have.

Another trainee described the challenges related to imposing a quota necessary for PBAs to be completed and that leading to a box ticking, educationally invalid experience; this view was shared by *all* subsequent interviewees. These points are echoed by the results of a survey of 500 medical trainees conducted by the Joint Royal Colleges of Physicians Training Board (JRCPTB)

Table 1	Summary of the characteristics of the surgical	
trainees who participated in this study		

trainees who participated in the	
Number of participants	10
Age range (years)	29–36
Gender (M:F)	6:4
Stages of surgical training	Core training 2 to
	specialty training 7
Surgical specialties	Ear, nose and throat
	surgery
	Orthopaedic surgery
	General surgery
	(colorectal)
	General surgery
	(vascular)
	General surgery
Years of qualification	2001–2009
Training regions	Oxford
	Eastern
	Wales
	North West Thames
	West of Scotland
	East Midlands South
	Wales
	Defence/Wessex
Duration of semistructured	13:45–59:29
interview (min:s)	

where 67% of trainees stated that WBAs were too timeconsuming, with a large proportion concerned that their supervisors did not have time to complete the assessments, often leaving trainees to complete them including writing feedback.²¹ Furthermore, a survey of supervisors by the JRCPTB showed that two-thirds did not find WBAs effective in identifying underperforming trainees²¹ and that many felt WBAs to be an unproductive 'tick box' exercise. Bindal *et al*²² identified time pressure as a major source of dissatisfaction, and claimed that WBAs were widely viewed by trainees as a summative tick box exercise with little educational value.²³

Interviewee 10 provided the perspective of a trainee who is nearing the end of their training, who requires global feedback and focused training to meet the requirements of independent practice. This is educationally at odds with the 'point-by-point' feedback mandated by PBAs:

I am wanting to be assessed more globally. A sort of overall impression of "am I almost ready for consultant practice or not?" rather than a specific nitty gritty "did you do this? Yes/No" and "did you do it" or on a particular point "satisfactory" or "ready for CCT". I don't know. I think that they task down into so many tiny little constituent parts that sometimes the global overview is lost.

ST7 general (colorectal) surgery

Indeed, from October 2013, the JRCPTB reverted to a multiple consultant report to offer structured feedback on trainees' overall clinical abilities from a range of supervisors.²¹ The use of assessments performed on

multiple occasions, by multiple assessors, in this way allows for 'triangulation' of assessment, which is an important determinant of assessment reliability.^{20 23 24} Interviewee 10's desire to be assessed more globally resonates with concerns²⁵²⁶ voiced internationally that the introduction of competency-based postgraduate medical training created a gap between the assessment of specific competencies and actual clinical practice, emphasising competency over expertise. In order to bridge this gap ten Cate and Scheele argue for the use of entrustable professional activities (EPAs), a process that involves assessing global performance in all the competencies required to carry out critical professional activities such as running an operating list or perioperative care.²⁵ Essentially, EPAs assess an individual's readiness to be entrusted with professional responsibility.

Use of PBAs for assessment

Previous work has demonstrated the effectiveness of PBAs for summative assessment of specific procedures and performance correlates well with surgical experience.¹⁴ Based on this, the JCST has advised a minimum number of PBAs to demonstrate minimum competence in certain specified procedures. However, the summative role of PBAs appears to have expanded beyond this remit. Further quantifying numbers of PBAs may have the unintended consequence of trainees viewing all PBAs as summative assessments. A number of points and areas for concern were raised by participants in relation to the use of PBAs for assessment. First, some trainees felt that PBAs were not specific to a level of training. In particular, one senior trainee felt that they were not fit for purpose as an assessment tool for more senior trainees as, owing to their 'point-by-point' nature, a global overview is lost. Second, it was the opinion of some interviewees that the use of PBAs for summative assessment conflicted with and prevented their use as an effective formative learning tool. Third, in the experience of our cohort, many of their trainers had not been trained to complete PBAs, or told trainees to complete their own PBAs. This may reduce the validity of the PBA outcomes for formative or summative assessment.

Interviewee 5 in particular raised many interesting points about the use of WBA as tools for formative feedback rather than summative assessment and the validity of the PBA as a tool for summative assessment:

Whereas I suspect that if that aspect of their use was completely put to the side and you were just told this is a purely formative tool for your interest etc., I suspect trainees would apply them a bit more like they were designed ...So I still fundamentally think that a report from a trainer over 6 months or a year or your progress and general competency in multiple fields is by far the most powerful tool although it's difficult to quantify numerically or whatever like a workplace based assessment does. So my personal view is workplace based assessments should firmly be formative tools that aid in the teaching process or the training process and perhaps

Open Access

their number can be used as a surrogate of engagement with the process but I do not think that this should be used as a summative tool.

ST6 general (vascular) surgery

The view of interviewee 5 was supported by interviewee 3 with regard to the importance of PBAs for formative purposes:

I think the most important thing about all of these things is the feedback. It's not the mark you get at the end of the day.

ST3 general (colorectal) surgery

There appears to be a misalignment of conception between those who developed WBAs (for formative use) and the JCST which has implemented WBAs (for a combination of formative and summative purposes).²⁷ This quote is one of a number of examples given that relate to concerns over implementation of PBAs, as opposed to, primarily, an issue with the content and format of PBAs.

In a recent survey of orthopaedic surgeons, less than half of trainees and trainers had received training in the use of PBAs.²⁸ Interestingly, 53% (67% of consultants and 44% of registrars) were unsure whether PBAs had a formative or summative assessment purpose, and 13% (10% of consultants and 15% of registrars) believed they were summative.²⁸ The article concluded with the important reminders that all users should familiarise themselves with PBAs, that PBAs were designed to be formative and that successful completion of a PBA at any level does not constitute a 'licence to operate'.²⁸

Some argue that the key to the success of the PBA is careful implementation.²⁹ Provided trainees receive feedback and have confidence in the assessment system, improvement in competence will take place.^{29 30} However, this link between feedback and actual improved practice is not given. Indeed, it has been reported that only 8% of feedback or areas for development identified through mini-CEX were converted into an action plan.^{11 31}

Currently, trainers also fulfil the role of assessors for PBAs. Many trainers have very little or no training in assessment and, although training might help trainers to make better judgements in assessment, there remains the issue of the trainer being both a teacher and assessor, with the potential for conflict of interest. Being both teacher and assessor are components of an integrated educational programme, but it is preferable that teaching and summative assessments are not carried out by the same assessor.³² However, if PBAs were deployed in a purely formative way, the trainer who is responsible for a trainee's development could use PBAs and the feedback and action points from these to guide future training (ie, as assessment *for* learning).

It appeared that there was an element of 'gaming' of WBAs by some trainees who have their eye on securing high summative scores. An example of 'gaming' of PBAs as described by some trainees include: selecting 'doves' (less critical trainers/assessors) to complete their PBAs; and selecting cases where they have performed particularly well for assessment (and not completing a PBA for cases where their performance was, in their view, less good).

In 2009, Munsch,³³ the Chairman of the UK JCST, stated that WBAs are "feedback tools to guide and direct training, rather than summative competency-based assessments."²⁷ To clarify the formative role of WBAs as assessments for learning, it has even been suggested that WBAs be renamed to workplace-based assessment for learning.³⁴

Trainer dependent

Eight of the 10 participants commented on obstruction from seniors, or a lack of support or engagement from trainers in the PBA process. For example, when questioned on the negatives of PBAs, one interviewee responded:

The main obstacle or issue I find is from higher levels and not actually from me getting them achieved... finding consultant input to sit down and go through them with to sign them off was a difficulty...it's so difficult to get them...

CT2 orthopaedic surgery

The critical role of faculty in WBAs has been highlighted in the literature, as has the need for strategies to enhance their participation and training.¹¹ Furthermore, since the quality of training is dependent on the effectiveness of the surgeon–teachers in their roles as educators and assessors, as well as proficient professional (surgeon) service providers, the evaluation of these qualities in the surgeon–teacher forms an important component of the WBA.³⁵

There has been a move away from the presumption that all surgeons are good trainers and that having a trainee as a surgical consultant is a right. One of the implications of this study is to highlight that additional senior support is necessary for trainees to facilitate the use of WBAs.

Strengths and benefits of PBAs

Undoubtedly, PBAs have strengths and benefits; the interviews highlighted the huge educational potential of PBAs. A positive aspect, commented on by more than half the trainees, was the value of PBAs in documenting progression:

I have had consultants who have said we are doing that operation on Thursday. I want you to go and prepare for it. It's an operation that you haven't seen much and I've gone away and done my homework and got some of the best training I could because both of us had shown up that day. You've done your homework about the operation, what it involves, all the steps and they are there ready to train you because they have set that aside beforehand.

ST4 ear, nose and throat (ENT) surgery

This approach could certainly be captured and encouraged if the formative role of PBAs were emphasised. Also, if the intent to complete a PBA was declared well in advance, for example, when the cases for a particular operating list are determined, this would improve the alignment of trainee development need with training opportunities. This, however, should not preclude the use of PBAs opportunistically, at short notice, if it is felt that a particular case, for example, an emergency procedure, presented an opportunity for feedback, reflection and generation of an action plan for learning.

Another benefit of PBAs identified by this study is the effect they can have on standardising the assessors, as they are required to complete a pro forma assessing a range of aspects of the trainee's performance:

So it can almost bring different assessors to the same level. So if you have got an assessor who doesn't look at the whole picture, it can make them look at the whole picture because it looks at everything.

CT2 orthopaedic surgery

The majority of trainees also identified that PBAs themselves can generate both training and reflection. A trainee may use a PBA to prompt a senior to instigate a training session. The majority of surgical training is 'on-the-job' and spontaneous. PBAs provide a method for formalising this learning and providing a record that it occurred. Further, when completed thoroughly, encouraging development over time with repeat assessments, PBAs may provide a very valuable tool. Pelgrim *et al*⁸⁶ suggest a stepwise process to support this and obtain maximum effectiveness.

Limitations and areas for improvement

It was highlighted that, in the experience of our interviewees, PBAs are not being used as they were intended or designed. Interviewee 6 described having had virtually no experience of WBA being used as intended, and that the forms were predominantly filled in retrospectively by the trainee:

It's a really difficult question. The only reason it is difficult...is because I have had little experience of them being used properly.

ST4 general (vascular) surgery

Such comments are only a limited reflection on the PBAs themselves and somewhat reflect the system that they are being used in and those individuals who use them (both trainees and trainers). Indeed, a lack of awareness of the educational rationale for PBAs and, therefore, poor implementation seems to be at the heart of the challenges described.

Proponents of WBAs state that: "absence of evidence of benefit does not mean that WBAs, when undertaken

correctly, do not work."³⁷ The trainees describe efforts to improve the way in which PBAs are used and to reverse a number of 'bad habits' that crept into the system when it was initially launched:

They are having to undo a lot of damage that was done when workplace based assessments generally were introduced without really any particular training or fanfare. They were just dropped on trainees and trainers and I think unfortunately that has fostered a lot of resentment on both sides that is still being felt many years down the line.

ST5 general (colorectal) surgery

In addition to having a potentially negative impact on individual trainees, it is pertinent to consider the impact of the introduction, use and perception of these tools on the training system as a whole:

My general impression is that perhaps not everybody or every trainer is using them in the manner to which they were intended and so I think they may be actually giving some sort of a slightly false impression of standardisation in training.

ST5 general (colorectal) surgery

As this interviewee suggested, rather than raising standards in postgraduate surgical training, PBAs could actually be blinding problems.

Suggestions for improvement: the trainee perspective

Suggestions for improving PBAs related to how they were used, as opposed to the design of the PBAs themselves. Recurring themes included improving the quality of the feedback and changing the ethos of the process, so that it is more educational and less stressful as detailed below.

The use of PBAs

Interestingly, some of the interviewees' proposed solutions related to PBAs to be used in the way they were intended and included providing more evidence that a formative trainee–trainer interaction had occurred, eliminating the tick box, blind sign-off:

If the structuralise thing helps then you can use that as your form but to upload a recorded conversation between you and your consultant about what you learned because then there is clear evidence of that discussion, that training having taken place from both your angle and the consultants. You can't do it retrospectively particularly easily. You can't just be signed off. It would need to be something that you sat down and did.

ST4 ENT surgery

Here, the trainee spoke about a genuine dialogue between the trainee and trainer. Nicol¹² argues that feedback should be conceptualised as a dialogue between the giver and receiver. This feedback dialogue carried out before and after the PBA observation would significantly maximise the benefit of PBAs and other WBAs and represents one of the few examples of the combination of written and immediate verbal feedback in postgraduate medical education. This is supported by a recent systematic review highlighting that feedback given in verbal and written form appears to be more beneficial than either of these forms alone.³⁸

Half of the participants commented that trainees often fill in their own PBA forms, and all of the participants highlighted the limited or complete lack of review of the trainees' and trainers' free-text boxes by subsequent assessors, for example, at the Annual Review of Competence Progression. However, if the PBA process is to have educational value, it is important for trainees to read their trainers' comments, use this to inform reflections on their performance and document this.

The majority of participants described PBAs as being stressful. PBAs were designed to support trainees' development and certainly not to cause them undue stress. Our findings indicate that it is the way that PBAs have been used and the pressure to accrue large numbers of them that is a cause of stress. This is compounded by the fact that they have been used for summative assessment, which is often inherently stressful.

Improving the quality of feedback: a self-assessment

Trainees suggested that using self-reflection to make the feedback more trainee-specific and using the PBA as a tool for prompting solicited and targeted trainer feedback could improve the relevancy and acceptability of the feedback the trainee receives, as the following quote describes.

I think you should rate yourself and send that to the consultant and along the boxes he should tick either "agree" or "disagree" and then put comments. And I think that would be better feedback for your own strengths and weaknesses because an area that you think you have done really well, the consultant may actually think that you need to develop, you weren't slick or you weren't safe with your instruments or something.

ST3 general (colorectal) surgery

Strengths and limitations

This study has a number of important strengths. A semistructured interview has many advantages over a survey approach, such as avoiding superficial responses and offering the flexibility to follow-up on and seek detail and clarification on key points and interesting comments raised by the trainees. There was a single interviewer (JS) for all of the semistructured interviews who has an understanding of the subject and the study. He was, therefore, able to pursue lines of questioning and explore areas of interest where the trainee showed a strength of feeling or opinion.

There are a number of limitations to this study. First, the study involved a single data collection method, namely transcribed and coded semistructured interviews. Second, there was selection bias with regard to the selection of the four PBAs that the trainee brought with them to the semistructured interview. This bias is somewhat deliberate and was designed to highlight extremes, both in terms of positive and negative assessment and feedback experiences, and to prompt reflection. This reflection was evident in the trainees' responses. There exists a selection bias in relation to the themes which were drawn from the transcripts, as well as those themes identified for further discussion; however, the systematic data analysis approach aimed to identify those themes that appeared most important to interviewees. A further potential source of bias is JS, a surgical trainee himself, as interviewer. Third, with regard to sample selection, the study makes no claims on the basis of representativeness or generalisability across trainees, but rather aimed to offer in-depth insight into trainees' views.

This is an evolving area of surgical training and further work is required to investigate the changing perspective of trainees over time. Future studies may also gain more insight into the value of PBAs at different stages of training and any associations between trainee understanding of purpose PBAs and their value.

CONCLUSION

A change of the current culture within medical education has certainly been observed and there is a recognition that WBAs are here to stay. This study contributes to evidence that the use of PBAs as a summative tool compromises their formative use as an educational opportunity. It also further highlights issues with senior support for the process and the way in which PBAs are being conducted. However, there are examples where PBAs have been of great value to the trainee. Further, training and understanding in the use of PBAs may allow them to be of greater benefit to the trainee. We suggest, therefore, that a fork in the road may have been reached whereby PBAs are either used exclusively as a formative educational tool, with resources allocated to ensure that this is done properly, or efforts must be made to gather evidence for their use to summatively assess competency.

Acknowledgements The authors would like to thank the surgical trainees who volunteered their time to participate in this study.

Contributors JS and KI were responsible for project planning and study design. JS conducted interviews and coded data. JS, DCM and KI were responsible for data analysis and interpretation of results. All authors contributed to the first draft of the manuscript and have reviewed the final version before submission.

Funding This research received no specific grant from any funding agency in the public, commercial or not-for-profit sectors.

Competing interests None declared.

Ethics approval Imperial College London Education Ethics Review Process (EERP1314-004).

Provenance and peer review Not commissioned; externally peer reviewed.

Data sharing statement No additional data are available.

Open Access

Open Access This is an Open Access article distributed in accordance with the Creative Commons Attribution Non Commercial (CC BY-NC 4.0) license, which permits others to distribute, remix, adapt, build upon this work non-commercially, and license their derivative works on different terms, provided the original work is properly cited and the use is non-commercial. See: http:// creativecommons.org/licenses/by-nc/4.0/

REFERENCES

- Shalhoub J, Giddings CE, Ferguson HJ, et al. Developing future surgical workforce structures: a review of post-training non-Consultant grade specialist roles and the results of a national trainee survey from the Association of Surgeons in Training. *Int J Surg* 2013;11:578–83.
- Fitzgerald JE, Giddings CE, Khera G, et al. Improving the future of surgical training and education: consensus recommendations from the Association of Surgeons in Training. Int J Surg 2012;10:389–92.
- Vesey A. The shape of your own training—time to get engaged 2014. http://www.jcst.org/blog/the-shape-of-your-own-training-timeto-get-engaged (accessed 12/10/2014).
- Chartered Institute of Personnel and Development. PESTLE analysis. 2013. http://www.cipd.co.uk/hr-resources/factsheets/ pestle-analysis.aspx
- Miller A, Archer J. Impact of workplace based assessment on doctors' education and performance: a systematic review. *BMJ* 2010;341:c5064.
- Bodgener S, Tavabie A. Is there a value to case-based discussion? <u>Educ Prim Care</u> 2011;22:223–8.
- Miller GE. The assessment of clinical skills/competence/ performance. Acad Med 1990;65(9 Suppl):S63–7.
- Cantillon P, Sargeant J. Giving feedback in clinical settings. *BMJ* 2008;337:a1961.
- Sargeant J, Mann K, Ferrier S. Exploring family physicians' reactions to multisource feedback: perceptions of credibility and usefulness. *Med Educ* 2005;39:497–504.
- Sargeant J, Mann K, van der Vleuten C, et al. "Directed" self-assessment: practice and feedback within a social context. J Contin Educ Health Prof 2008;28:47–54.
- 11. Norcini J, Burch V. Workplace-based assessment as an educational tool: AMEE Guide No. 31. *Med Teach* 2007;29:855–71.
- Nicol D. From monologue to dialogue: improving written feedback in mass higher education. Assess Eval Higher Educ 2010;35:501–17.
- Shalhoub J, Santos C, Bussey M, et al. A descriptive analysis of the use of workplace-based assessments in UK surgical training. J Surg Educ 2015;72:786–94.
- Marriott J, Purdie H, Crossley J, *et al.* Evaluation of procedure-based assessment for assessing trainees' skills in the operating theatre. *Br J Surg* 2011;98:450–7.
- Savin-Baden M, Howell Major C. Qualitative research: the essential guide to theory and practice. Routledge, 2012.
- O'Reilly M, Parker N. 'Unsatisfactory saturation': a critical exploration of the notion of saturated sample sizes in qualitative research. *Qual Res* 2013;13:190–7.
- 17. Corbin J, Strauss A. Grounded theory research—procedures, canons and evaluative criteria. *Z Soziol* 1990;19:418–27.

- Strauss AL, Corbin JM. Basics of qualitative research: grounded theory procedures and techniques. Newbury Park, CA: Sage Publications, 1990.
- Tong A, Sainsbury P, Craig J. Consolidated criteria for reporting qualitative research (COREQ): a 32-item checklist for interviews and focus groups. *Int J Qual Health Care* 2007;19:349–57.
- Bookless LR, Jones AE, Phillips AW. What evidence is there for the use of workplace-based assessment in surgical training? J Surg Educ 2015;72:367–8.
- 21. Board JRCoPT. Recommendations for specialty trainee assessment and review—incorporating lessons learnt from the workplace-based assessment pilot, 2014. https://www.jrcptb.org.uk/sites/default/files/ April%202014%20Recommendations%20for%20specialty% 20trainee%20assessment%20and%20review.pdf
- Bindal T, Wall D, Goodyear HM. Trainee doctors' views on workplace-based assessments: are they just a tick box exercise? *Med Teach* 2011;33:919–27.
- 23. Ali JM. Getting lost in translation? Workplace based assessments in surgical training. *Surgeon* 2013;11:286–9.
- 24. Norcini J. The validity of long cases. *Med Educ* 2001;35:720–1.
- ten Cate O, Scheele F. Competency-based postgraduate training: can we bridge the gap between theory and clinical practice? Acad Med 2007;82:542–7.
- van Loon KA, Driessen EW, Teunissen PW, et al. Experiences with EPAs, potential benefits and pitfalls. *Med Teach* 2014;36:698–702.
- Nicholas R, Whitaker J. Work-based assessments: do not forget the formative! J Surg Educ 2014;71:281. doi: 10.1016/j. jsurg.2014.01.016.
- Roushdi I, Tennent D. Current usage patterns of procedure-based assessments in the orthopaedic community. *Bull R Coll Surg Engl* 2015;97:e1–3.
- Mendes da Costa T. Procedure-based assessments: an appropriate assessment tool? Bull R Coll Surg Engl 2014;96:236–8.
- Smither JW, London M, Reilly RR. Does performance improve following multisource feedback? A theoretical model, metaanalysis and review of empirical findings. *Pers Psychol* 2005;58:33–66.
- Holmboe ES, Yepes M, Williams F, *et al.* Feedback and the mini clinical evaluation exercise. *J Gen Intern Med* 2004;19 (Pt 2):558–61.
- 32. Subcommittee PWBA. Workplace based assessment, 2005.
- Munsch C. British surgeons' experiences of mandatory online workplace-based assessment—reply to authors. *J R Soc Med* 2009;102:357–8.
- Beard J. Workplace-based assessment: the need for continued evaluation and refinement. *Surgeon* 2011;9(Suppl 1):S12–13.
- Norcini J, Talati J. Assessment, surgeon, and society. Int J Surg 2009;7:313–17.
- Pelgrim EA, Kramer AW, Mokkink HG, *et al.* The process of feedback in workplace-based assessment: organisation, delivery, continuity. *Med Educ* 2012;46:604–12.
- Beard J, Marriott J, Purdie H, *et al.* Workplace based assessments as opportunities for learning. Response to: impact of workplace based assessment on doctors' education and performance: a systematic review. *BMJ* 2010;341.
- Ivers N, Jamtvedt G, Flottorp S, *et al.* Audit and feedback: effects on professional practice and healthcare outcomes. *Cochrane Database Syst Rev* 2012;6:CD000259.

8