## **Supplementary table**

Supplementary table S1a-d. Top six list items with the greatest difference in salience between hospital staff with more years of professional experience and fewer years of working experience for each of four interview questions.

Table S1a. Interview question: how to notice emotional distress.

Higher salience items for staff members with more years of professional experience		Higher salience items for staff members with fewer years of professional experience	
List item	Difference in salience	List item	Difference in salience
Crying: Descriptions include crying, tears and weeping.	-0.400	The person will tell you: Patients are able to say that they are distressed, such as describing an emotion.	0.168
Agitation: The words 'agitation' or 'agitated' are used verbal or physical agitation is described.	; -0.384	Body language or posture: Including descriptions of a patient waving, pointing or putting hands to their head.	a 0.159
Unsettled, fidgety, not relaxed, fiddling: Being unsettled was described; descriptions include fiddling fidgeting, fussing with items, tearing items, pulling a clothing or equipment, being flustered or unable to settle.		Face or facial expression.	0.130
Aggression: The terms 'aggression' or 'aggressive' were used without further description.	-0.250	Easily visible: Distress was visible and seen by looking at somebody; or distress is obvious; 'it's not hard to tell'.	0.111
Descriptions included.			
Anxious or frightened.	-0.207	It is different patient to patient: state distress is shown differently by different people; can include distress depending on the person's life experiences.	n 0.105
<i>Knowing the person</i> : To be able to notice distress; the patient not being their usual self, something being different.	e -0.142	Behaviour or actions: Sometimes described as a change for the person.	0.097

Table S1b. Interview question: causes of emotional distress.

Higher salience items for staff members with more years of professional experience		Higher salience items for staff members with fewer years of professional experience	
List item	Difference in salience	List item	Difference in salience
The hospital environment: An unfamiliar, new or foreign setting; this included descriptions of an intrusive environment and descriptions of hospital bays and beds.	-0.242	Lots of different things: staff said there are lots of/a variety/a myriad of things that cause distress; the causes can change; the reasons for distress need to b worked out or analysed.	0.151 e

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Infection.	-0.153	Being confused.	0.117
Frustration.	-0.143	Strangers: Unfamiliar or unknown people, unfamiliar faces and voices and patients not knowing who is around them.	0.113
Delirium.	-0.129	Being too hot or too cold.	0.098
Missing belongings and objects: being without familiar things such as a teddy bear and sleeping in a different bed.	-0.129	Hunger or thirst.	0.096
Not knowing where they are: Disorientation, asking where they are and not knowing that they are in hospital.	-0.112	<i>Memory problems:</i> forgetfulness, forgetting having their questions answered, forgetting reassurance, being unable to recall their date of birth or items on a cognitive screening tool.	0.091

Table S1c. Interview question: responses to emotional distress.

Higher salience items for staff members with more years of professional experience		Higher salience items for staff members with fewer years of professional experience	
	Difference n salience	List item	Difference in salience
Space: staff listed offering a different or preferred environment, room or space. This included using the café away from the ward.	-0.221	Comfort: Included descriptions of being calming or nurturing.	0.167
Reassurance: listed without further description.	-0.144	Ask the person: asking what the matter is or why they are distressed, asking what they would like.	y 0.093
<i>Empathise</i> : Trying to understand, tuning in to what is troubling them, getting into their mind-set or universe; telling them they understand.	-0.137	<i>Talking</i> : Sharing conversation and stories; included talking whilst walking.	0.091
A cup of tea.	-0.130	Leave them: included allowing space for the patient t let off steam or wind down, being hands off, allowing them liberty, not stopping somebody from wandering staff keeping their distance for the safety of colleague or patients.	;,
<i>Touch</i> : included holding a person's hand or offering a hug.	-0.127	<i>Mirroring</i> : Mirroring the person, their actions or volume; described building off each other.	0.069
Body language: listed without further explanation, meaning staff used their body language in their response.	-0.123	<i>Identify the cause or reason for distress</i> : identifying the problem or the need; fathoming, working out or getting to the grounds of the distress.	0.057

Table S1d. Interview question: responses to emotional distress that seem to work.

Higher salience items for staff members with more years of professional experience		Higher salience items for staff members with fewer years of professional experience	
		professional experience	
List item	Difference in salience	List item	Difference in salience
Space: offering a different or preferred environment,	-0.280	Knowing the person: Staff described having to know or get to know the person; included each person being	

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room or space. This included quiet and still spaces.		different/unique; being person-centred; being patient-led; different responses working for different people.	
<i>Touch</i> : descriptions of touch included holding a person's hand or offering a hug.	-0.133	It depends on the circumstances.	0.174
It depends on the level of distress.	-0.126	<i>Listen</i> : Included telling and showing the patient they are listening.	0.148
Sitting with, being with, engaging with. Included descriptions of giving attention and being a person without uniform or equipment.	-0.099	Change the member of staff: Included changing to a more familiar staff member or changing to a male or female staff member.	0.117
All/any responses: Anything, everything or all of them was listed.	-0.076	<i>Talking</i> : sharing conversation, chatting, communicating.	0.114
Activities.	-0.067	Sometimes can't help: Staff said they sometimes couldn't help, sometimes nothing works or a response doesn't work; responses that work are never guaranteed.	0.093